

## “Enhanced Productivity Programme : 2000-01” Booklet

### Report on EPP Savings -- Hospital Authority

Total value of EPP Savings: **\$280.7m**, equivalent to **1%** of total Recurrent Baseline Expenditure in 2000-01 which is subject to EPP.

Category	\$m	EPP Measures	Safeguards for Quality Services
<b>Subventions</b>	266.0	<ul style="list-style-type: none"> <li>• Centralise and network hospital services among hospitals or clusters for smaller units where economy of scale could be achieved, e.g.                             <ul style="list-style-type: none"> <li>- Restructuring manpower for the relocation of obstetric and neonatology inpatient service from Tsan Yuk Hospital (TYH) to Queen Mary Hospital (QMH).</li> <li>- Integrating inpatient and outpatient paediatrics services from Yan Chai Hospital (YCH) to Princess Margaret Hospital (PMH).</li> </ul> </li> </ul>	<p>With declining birth rates, it is more cost-effective to rationalize obstetric services in the two hospitals to achieve optimal utilization of delivery services. Quality of patient care can also be improved e.g. QMH’s availability of adult intensive care unit for mothers and paediatrics surgery on site can save critically ill mothers and babies at TYH from transferring to QMH after the relocation.</p> <p>Since PMH provides a comprehensive paediatric service and has better clinical support from other specialties, it is more cost-effective to integrate the outpatient and inpatient paediatrics services of YCH and PMH than to provide independent services in small paediatrics unit of YCH.</p>

Category	\$m	EPP Measures	Safeguards for Quality Services
		<ul style="list-style-type: none"> <li>● Re-engineer process. e.g.               <ul style="list-style-type: none"> <li>– Full function of the “Central Food Production Units” at the North District Hospital to provide meals to six other hospitals.</li> <li>– Merge the mess at the Nurse Quarters and the main kitchen at the Castle Peak Hospital.</li> </ul> </li> <li>● Streamline administrative and management processes. e.g. set up financial services center to provide financial services for small hospitals.</li> <li>● Rationalise services, including specialist outpatient services between Tang Chi Ngong Specialist Clinic (TCNSC) and Queen Mary Hospital (QMH); and between TCNSC and Pamela Youde Nethersole Eastern Hospital (PYNEH)</li> </ul> <p>Through the implementation of these initiatives, the Hospital Authority is able to freeze recruitment, except those for training purpose (e.g. doctors and nurses), and deploy existing staff to open new hospital beds in the Tai Po Hospital, Kowloon Hospital Rehabilitation Building, and the Tseung Kwan O Hospital.</p>	<p>Having central food production unit to provide meals to other hospitals instead of having individual hospital-based kitchens can save production labour work, hence achieving PE savings of chefs and cooks. The cook-chill technology used by the unit can ensure that food quality will not be affected.</p> <p>This can achieve PE savings of cooks and workmen, hence improve cost-effectiveness in meal production.</p> <p>The centralisation of financial services for small hospitals can reduce staff and administrative costs required for individual hospitals, hence improve cost-effectiveness.</p> <p>The rationalisation of specialist outpatient services in the medical and surgical specialties between TCNSC and QMH, and in obstetrics &amp; gynaecology between TCNSC and PYNEH can improve cost-effectiveness in the provision of services.</p>

Category	\$m	EPP Measures	Safeguards for Quality Services
	14.7	<p>The total number of staff to be deployed to open these new hospital beds are :</p> <p>66 Medical staff 197 Nursing staff 54 Allied Health staff 285 Others</p> <ul style="list-style-type: none"> <li>• Implement the energy conservation programme to achieve collective savings by drawing up master energy conservation implementation programmes to incorporate all recognised energy saving measures, e.g. <ul style="list-style-type: none"> <li>- Installing energy efficient lightings at 11 hospitals;</li> <li>- Optimising chiller sequencing at one hospital;</li> <li>- Installing lighting sensor at one hospital; and</li> <li>- Installing timer control for air-conditioning at one hospital.</li> </ul> </li> </ul>	
<b>Total</b>	<b>280.7</b>		

Note

Subventions i.e. Recurrent payment to non-government bodies in support of their on-going expenses